

## aap Implantate AG

# Q2/H1 2016 Report Conference Call

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## **Safe Harbor Statement**

Our publication may include predictions, estimates or other information that might be considered forward-looking. While these forward-looking statements represent our current judgment on what the future holds, they are subject to risks and uncertainties that could cause actual results to differ materially. You are cautioned not to place undue reliance on these forward-looking statements, which reflect our opinions only as of the date of this presentation. Please keep in mind that we are not obligating ourselves to revise or publicly release the results of any revision to these forward-looking statements in light of new information or future events. Throughout today's discussion, we will attempt to present some important factors relating to our business that may affect our predictions.

## Distribution



Progress in Q2/2016

Services

Products Customers

#### **Accelerating Value-based Innovation**

- LOQTEQ®: Notice of allowance received for further US patent "umbrella patent" with comprehensive protection in the USA; progress on schedule in portfolio completion
- Silver coating technology: Good progress in CE conformity assessment procedure – intensive and constructive exchange with notified body; encouraging pre-submission meeting with FDA

### **Optimizing Operational Efficiency**

- Production efficiency: Stock reduction in Q2/2016; production optimization ongoing
- Working capital: Slight increase contingent upon closing date of the quarter; continued effort for a disciplined reduction of trade receivables in H2/2016

#### **Enhancing Market Access**

- ➤ USA: Sales in Q2/2016 at EUR 0.7 million (Q2/2015: EUR 0.2 million) and in H1/2016 at EUR 1.3 million (H1/2015: EUR 0.3 million); growing number of weekly operations with LOQTEQ® products
- DACH and International: Successful new customer acquisition in Austria; presence in Spain and Italy further enhanced; successful new customer acquisition in Latin America; expansion of business in South Africa

#### **Realization of Financial Targets**

- Sales: Implemented sales activities expected to take more dynamic effect in H2/2016
- Costs: Implementation of extensive personnel cost reduction measures corresponding to a total annualized effect of up to EUR 1.5 million combined with one-off costs of EUR 0.3 million in Q2/2016

Process



## Financial Figures Q2/2016

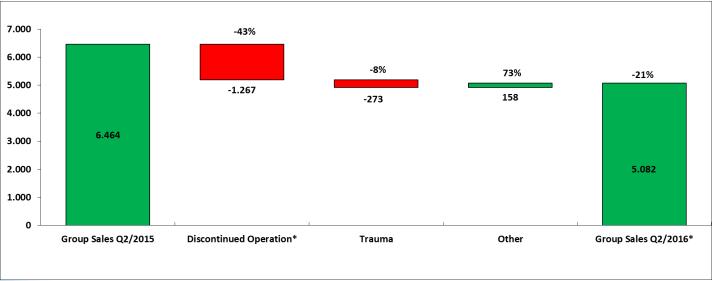
## (in EUR million, sales bridge in KEUR)

Sales	Q2/2016	Q2/2015	Change
Trauma	3.0	3.3	-8%
Other	0.4	0.3	+73%
Sales continued operation	3.4	3.6	-3%
Sales discontinued operation	1.7*	2.9	-43%
Group sales	5.1*	6.5	-21%

<sup>\*</sup>Includes aap Biomaterials GmbH business from 04/01/2016 to 05/11/2016.

EBITDA	Q2/2016	Q2/2015	Change
EBITDA continued operation	-1.4	-1.4	0%
EBITDA discontinued operation	23.8*	0.6	>+100%
Group EBITDA	22.4*	-0.8	>+100%

<sup>\*</sup>Includes aap Biomaterials GmbH business from 04/01/2016 to 05/11/2016 and deconsolidation profit of sale of aap Biomaterials GmbH.





## Financial Figures H1/2016

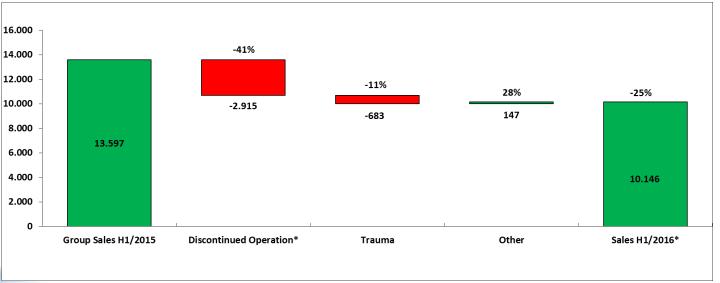
## (in EUR million, sales bridge in KEUR)

Sales	H1/2016	H1/2015	Change
Trauma	5.2	6.0	-11%
Other	0.7	0.5	+28%
Sales continued operation	5.9	6.5	-8%
Sales discontinued operation	4.2*	7.1	-41%
Group sales	10.1*	13.6	-25%

<sup>\*</sup>Includes aap Biomaterials GmbH business from 01/01/2016 to 05/11/2016.

EBITDA	H1/2016	H1/2015	Change
EBITDA continued operation	-3.6	-3.1	-13%
EBITDA discontinued operation	24.1*	2.5	>+100%
Group EBITDA	20.5*	-0.6	>+100%

<sup>\*</sup>Includes aap Biomaterials GmbH business from 01/01/2016 to 05/11/2016 and deconsolidation profit of sale of aap Biomaterials GmbH.





## **Divestment of aap Biomaterials GmbH**

## **Deconsolidation Profit / Impact Q2/H1 2016 (P & L presentation)**

	EUR million
Purchase price for shares	33.0
Liabilities assumed	+3.7
Retirement of assets	-14.6
Retirement of liabilities	+2.8
Selling costs	-1.6
Profit share <i>aap</i> Bio (01/01 – 05/11/2016)	-0.1
Other	+0.1
Deconsolidation profit	23.3



	EUR million
Deconsolidation profit	23.3
IFRS 5 effect	+0.5
Profit share <i>aap</i> Bio (01/01 – 05/11/2016)	+0.1
Other	+0.2
EBITDA discontinued operation (01/01 – 05/11/2016)	24.1



## **Divestment of aap Biomaterials GmbH**

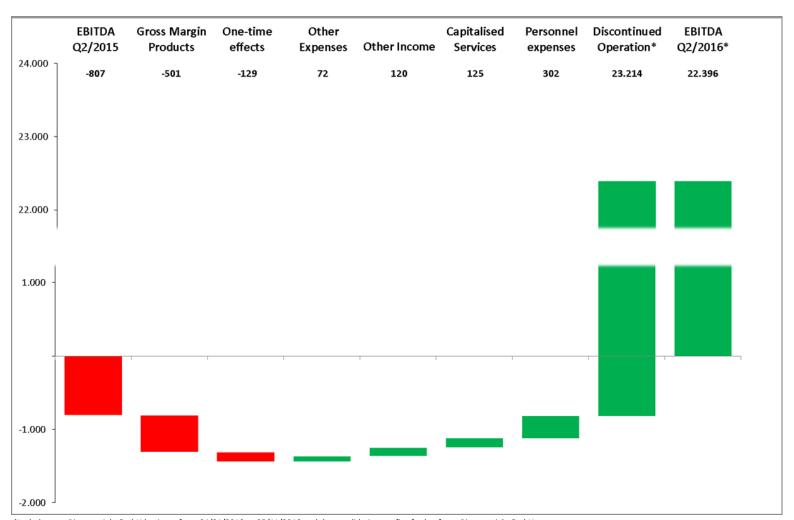
## **Deconsolidation Profit / Impact Q2/H1 2016 (Cash Flow presentation)**

	EUR million
Purchase price payment received	33.0
Payment for liabilities assumed	+3.7
Disposal of cash flow positions	-1.4
Paid selling costs	-0.8
Cash inflow as at 06/30/2016	34.5



## Financial Figures Q2/2016

## (EBITDA bridge in KEUR)

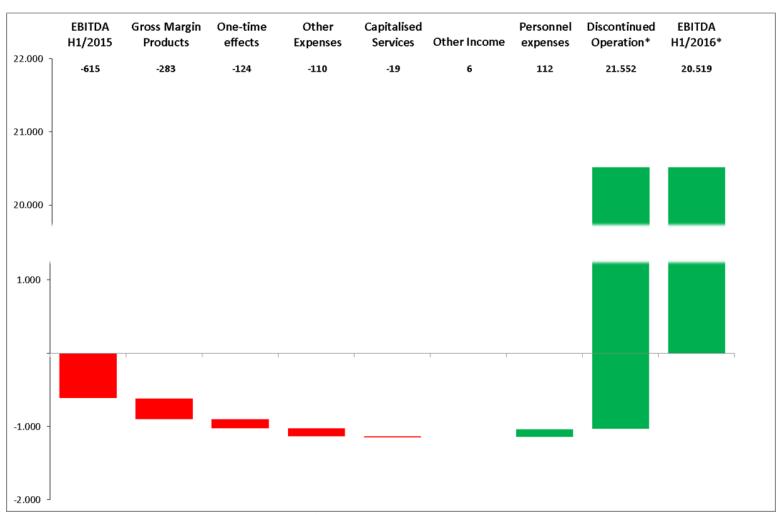


<sup>\*</sup>Includes aap Biomaterials GmbH business from 04/01/2016 to 05/11/2016 and deconsolidation profit of sale of aap Biomaterials GmbH.



## Financial Figures H1/2016

## (EBITDA bridge in KEUR)



<sup>\*</sup>Includes aap Biomaterials GmbH business from 01/01/2016 to 05/11/2016 and deconsolidation profit of sale of aap Biomaterials GmbH.

## **Highlights H1/2016 (Balance Sheet)**



- Sale of aap Biomaterials / Deconsolidation 05/11/2016: Disposal of assets of EUR 14.6 million and debts of EUR 2.8 million → Balance sheet changed significantly
- Total assets 06/30/2016: EUR 70.0 million (12/31/2015: EUR 54.9 million) → +27%
  - Non-current assets: Change EUR +0.5 million
    - Investments in development projects and tangible assets
    - Capitalized development costs: EUR +0.4 million → silver coating technology and expansion of LOQTEQ® portfolio
    - Share of intangible assets in total assets: 16% → Healthy ratio
    - Tangible assets: Purchased machines from end of 2015 where last payments were made in Q1/2016
  - Current assets: Change EUR +14.6 million
    - Inventories: EUR +0.3 million → Significant decrease in Q2/2016 against backup inventory for new LOQTEQ® products
    - Trade receivables: EUR +0.3 million due to quarter-end effect with strict reduction of long outstanding receivables
    - Cash rose significantly impacted by sale of aap Biomaterials to EUR 32.2 million (12/31/2015: EUR 4.9 million)
    - Disposal of assets classified as held for sale reduced to EUR 0.8m (12/31/2015: EUR 14.7 million)
  - Equity: EUR 59.7 million (12/31/2015: EUR 40.3 million)
    - Net result H1/2016 including deconsolidation profit → EUR 19.4 million
    - Equity ratio: 85% (12/31/2015: 73%)
  - Debts: Change EUR -4.3 million
    - Financial liabilities: EUR -1.5 million
    - Trade liabilities decreased to EUR 2.5 million (12/31/2015: EUR 4.1 million)
    - Other liabilities / provisions increased to EUR 1.6 million (12/31/2015: EUR 0.8 million)
    - Disposal of liabilities directly associated with assets held for sale of EUR 2.2m (12/31/2015: EUR 2.2 million)



## Highlights H1/2016 (Cash Flow)

- Operating Cash Flow H1/2016: EUR -4.1 million (H1/2015: EUR -3.5 million)
  - Net result of EUR 19.4 million in H1/2016 incl. deconsolidation profit of EUR 23.3 million
  - Funds tied up in working capital → increase in receivables as quarter-end effect; increase in inventory due to backup inventory for new LOQTEQ® products against significant decrease in Q2/2016; decrease of trade payables
- Investing Cash Flow H1/2016: EUR 33.0 million (H1/2015: EUR -1.5 million)
  - Cash from disposal of aap Biomaterials less disposed cash: EUR 34.5 million
  - Investments: EUR -1.4 million
    - Intangibles: EUR -0.8 million → mainly silver coating technology and LOQTEQ® developments
    - Machinery and other equipment: EUR -0.6 million
- Financing H1/2016: EUR -1.7 million (H1/2015: EUR +4.3 million)
  - Regular repayments on loans / finance lease agreements: EUR -1.7 million
- Cash 06/30/2016: EUR 32.2 million (12/31/2015: EUR 4.9 million for continued operation)
- Liquidity reserves (cash and free credit facilities): EUR 34.7 million (12/31/2015: EUR 9.8 million for continued operation)

## Outlook FY/2016 and Q3/2016



## FY/2016

### Group (continued and discontinued operation):

- Completion of aap Biomaterials transaction results in deconsolidation profit of EUR 23.3 million in aap's consolidated interim financial statements as at 30 June 2016, stated in the discontinued operation
- EBITDA incl. deconsolidation profit: EUR 18.1 million EUR 19.7 million

#### Continued operation:

 Sales: EUR 13.0 million – EUR 15.0 million (FY/2015: EUR 12.3 million)

 EBITDA: EUR -5.9 million – EUR -4.3 million (FY/2015: EUR -6.8 million)

## Q3/2016

### Continued operation:

- **Sales**: EUR 2.5 million - EUR 4.0 million

EBITDA: EUR -2.0 million – EUR -1.2 million

## Distribution



## Management Agenda 2016 and beyond

### Implementation of strategic imperatives

Products Customers

#### **Accelerating Value-based Innovation**

➤ LOQTEQ®: Completion of LOQTEQ® portfolio with a focus on polyaxial fixation technology as well as foot and ankle

Services

- Silver coating technology: CE mark for the antibacterial silver coating technology
- Magnesium technology: Accelerated development of magnesium technology (Implants and coating of magnesium-based products)

#### **Enhancing Market Access**

- Established countries: Focus on DACH, Western Europe and USA as key markets
- Emerging countries: Stabilization of sales development in BRICS and SMIT states
- > Sales organization: Development of a strong international sales team that attracts further talents

#### **Optimizing Operational Efficiency**

- > Production efficiency: Reduction of manufacturing costs and increase of ability to provide timely deliveries
- > Sales efficiency: Increase of sales efficiency with higher performance per sales employee and distributor
- Working capital: Optimization of working capital management with a higher inventory turnover and a reduction of the figure DSO (days sales outstanding)

#### **Realization of Financial Targets**

- > Sales: 20% growth with trauma products
- > Costs: Implementation of cost-reduction measures with an annualized effect of EUR 2 million
- Innovations: Maintenance of a freshness index of at least 20%

Process



## Many thanks for your attention!



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