

## aap Implantate AG

## Q2/H1 2017 Report Conference Call

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#### Safe Harbor Statement

Our publication may include predictions, estimates or other information that might be considered forward-looking. While these forward-looking statements represent our current judgment on what the future holds, they are subject to risks and uncertainties that could cause actual results to differ materially. You are cautioned not to place undue reliance on these forward-looking statements, which reflect our opinions only as of the date of this presentation. Please keep in mind that we are not obligating ourselves to revise or publicly release the results of any revision to these forward-looking statements in light of new information or future events. Throughout today's discussion, we will attempt to present some important factors relating to our business that may affect our predictions.



#### **Implementation of Strategic Imperatives** Progress in Q2/H1 2017

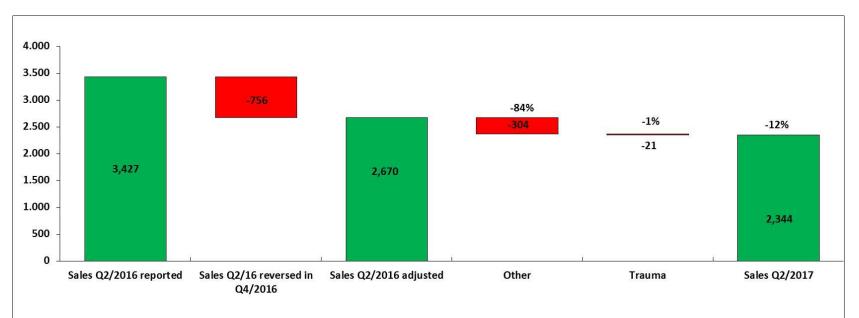
Products Customers Accelerating Value-based Innovation **Enhancing Market Access** > LOQTEQ<sup>®</sup>: Completion of portfolio with a focus on > Established countries: H1/2017 trauma sales +14% preparations of approvals for further polyaxial LOQTEQ® y-o-y; sales NA and EU together up to EUR 3.7 million in systems and steps towards completion of foot system H1; growth drivers are NA (+26%) and DACH (+10%) Silver coating technology – Application on LOQTEQ®: **Emerging countries:** Sales development in BRICS and Focus on coordination process regarding scope and SMIT states shows a positive stabilization trend design of the clinical study with involved authorities; Global partnerships: Conclusion of distribution renowned international CRO selected; team agreement for LOQTEQ® Radius System with Integra strengthened with specialist and executive staff LifeSciences **Optimizing Operational Efficiency Realization of Financial Targets** > Quality First: Visible progress; 2 audits successfully Sales and EBITDA: Q2/2017 sales and EBITDA within completed in Q2; further improvements planned for FY guidance Production efficiency: No temporary workers in Costs: Decrease in personnel costs continued in H1/2017; third party services as part of material Q2/2017 and led to a noticeable reduction in H1/2017 expenses significantly reduced to 5% (H1/2016: 20%) as a consequence of personnel measures implemented in FY/2016; Q2 burdened with one-time effects Working capital: Sales revenue in H1/2017 partially generated by inventory decrease; DSO in H1/2017 improved to 88 days (DSO FY/2016: 102 days)

Distribution



# Financial Figures Q2/2017 (1/3) (in KEUR)

Sales	Q2/2017	Q2/2016	Change
Sales (reported)	2,344	3,427	-32%
less Q2/2016 initial sales revoked in Q4/2016	0	756	-
Sales (like-for-like)	2,344	2,670	-12%
Trauma	2,288	2,309	-1%
North America and Europe	1,608	1,799	-11%
Other	680	510	+33%
Other (mainly discontinued activities)	57	361	-84%





### Financial Figures Q2/2017 (2/3)

(in KEUR and EUR million)

EBITDA	Q2/2017	Q2/2016	Change
EBITDA	-1,642	-1,390	-18%
One-time effects	553*	-95**	>+100%
Recurring EBITDA	-1,089	-1,485	+27%

\*Includes risk provision for voluntary product recalls and costs for personnel measures

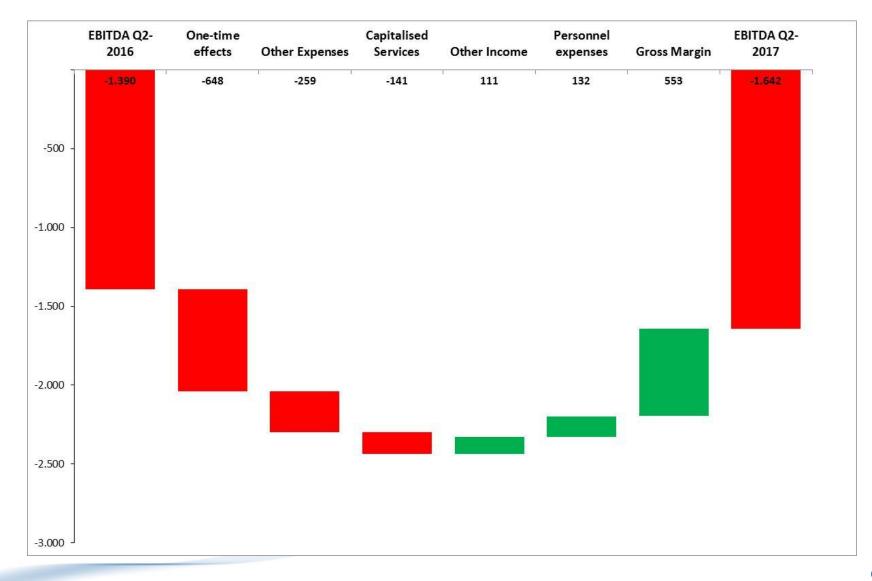
\*\*Includes Q2/2016 initial sales revoked in Q4/2016, costs for personnel measures and recertification costs in connection with the disposal of aap Joints GmbH

One-time effects	Q2/2017	Q2/2016
Q2/2016 initial sales revoked in Q4/2016	0.0	-0.5
Project "Quality First"	0.0*	0.0
Value depreciations raw materials	0.0	0.0
Risk provision voluntary product recalls	0.4	0.0
Voluntary share buyback offer	0.0*	0.0
Personnel measures	0.1	0.3
<i>aap</i> Joints transaction (recertification costs)	0.0*	0.1
Total	0.5	-0.1

\* Expenses in the reporting period <EUR 50k



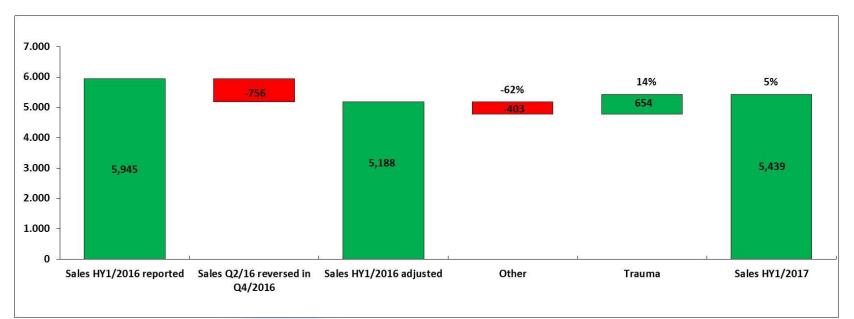
#### Financial Figures Q2/2017 (3/3) (EBITDA bridge Q2/2016 to Q2/2017 in KEUR)





# Financial Figures H1/2017 (1/3) (in KEUR)

Sales	H1/2017	H1/2016	Change
Sales (reported)	5,439	5,945	-9%
less Q2/2016 initial sales revoked in Q4/2016	0	756	-
Sales (like-for-like)	5,439	5,188	+5%
Trauma	5,189	4,535	+14%
North America and Europe	3,653	3,568	+2%
Other	1,536	967	+59%
Other (mainly discontinued activities)	250	653	-62%





### Financial Figures H1/2017 (2/3)

(in KEUR and EUR million)

EBITDA	H1/2017	H1/2016	Change
EBITDA	-3,307	-3,561	+7%
One-time effects	905*	-18**	>+100%
Recurring EBITDA	-2,402	-3,579	+33%

\*Includes risk provision for voluntary product recalls and costs for personnel measures

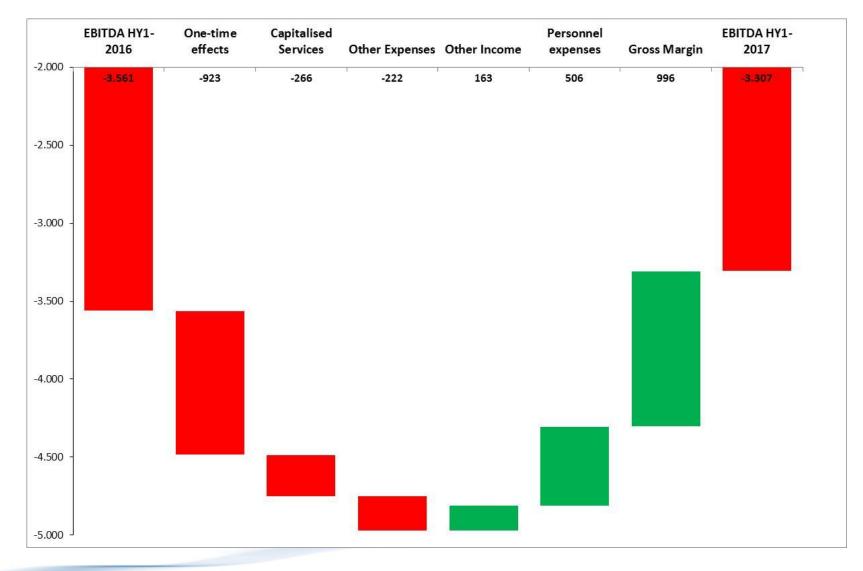
\*\*Includes Q2/2016 initial sales revoked in Q4/2016, costs for personnel measures and recertification costs in connection with the disposal of aap Joints GmbH

One-time effects	H1/2017	H1/2016
Q2/2016 initial sales revoked in Q4/2016	0.0	-0.5
Project "Quality First"	0.2	0.0
Value depreciations raw materials	0.2	0.0
Risk provision voluntary product recalls	0.4	0.0
Voluntary share buyback offer	0.0*	0.0
Personnel measures	0.1	0.3
aap Joints transaction (recertification costs)	0.0*	0.2
Total	0.9	0.0

\* Expenses in the reporting period <EUR 50k



#### **Financial Figures H1/2017 (3/3)** (EBITDA bridge H1/2016 to H1/2017 in KEUR)



#### Highlights H1/2017 (Balance Sheet)



- Total assets 06/30/2017: EUR 58.4 million (12/31/2016: EUR 63.9 million)  $\rightarrow$  -9%
  - Non-current assets: Change EUR -0.5 million
    - Share of intangible assets in total assets: 19%  $\rightarrow$  Healthy ratio
    - − Tangible assets: EUR -0.2 million  $\rightarrow$  lower investment against usual depreciation in H1/2017
    - Other financial assets: EUR -0.6 million  $\rightarrow$  reduction of cash blocked as security for non-current financial liabilities / bank warranty 3<sup>rd</sup> party and reclassification license payment 2018 to current assets (EUR 0.3 million)
  - Current assets: Change EUR -5.0 million
    - Inventories: EUR -0.8 million → sales partially realized out of existing stock and effect of EUR 0.5 million from FX valuation US-stock
    - Trade receivables: EUR -0.8 million → improved DSO to 88 days in H1/2017 (FY/2016: 102 days) through disciplined cash collection
    - Other financial assets: EUR -0.2 million  $\rightarrow$  reduction of cash blocked as security for non-current financial liabilities / bank warranty 3<sup>rd</sup> party and reclassification license payment 2018 from non-current assets (EUR 0.3 million)
    - Cash and cash equivalents: EUR -3.4 million to EUR 20.3 million
  - Equity: EUR 50.2 million (12/31/2016: EUR 54.8 million)
    - Net result H1/2017: EUR -4.8 million
    - Equity ratio: 86% (12/31/2016: 86%)
  - Liabilities: Change EUR -0.9 million
    - − Financial liabilities: EUR -0.5 million  $\rightarrow$  repayment of loans
    - Trade liabilities decreased to EUR 2.0 million (12/31/2016: EUR 2.5 million)
    - Other financial liabilities: EUR +0.3 million → mainly inflow from investment grants (EUR -0.5 million) of which EUR 0.4 million may need to be repaid, EUR -0.3 million repayment finance lease and EUR +0.2 million personnel related liabilities

#### Highlights H1/2017 (Cash Flow)



- Operating Cash Flow H1/2017: EUR -2.9 million (H1/2016: EUR -4.1 million)
  - Positive contribution from working capital reduction of EUR 0.6 million → main impact reduction of inventory of EUR +0.3 million, receivables EUR +0.8 million and payables EUR -0.5 million
  - Stringent and improved debtor management leads to reduced level of trade receivables of EUR 2.1 million (FY/2016: EUR 2.9 million) → Further improved DSO to 88 days in H1/2017 (FY/2016: 102 days)
- Investing Cash Flow H1/2017: EUR -0.3 million (H1/2016: EUR +33 million)
  - Limited investments in H1/2017: EUR 0.4 million in tangible assets and EUR 0.5 million in R&D
  - Inflow of EUR 0.5 million of investment grants for investments made in 2010-2013
- Financing H1/2017: EUR -0.1 million (H1/2016: EUR -1.7 million)
  - Ordinary redemption of bank loans of EUR -0.5 million and finance lease of EUR -0.3 million
  - Release from securities granted to banks of EUR +0.7 million and returned to cash and cash equivalents
- Total Cash (incl. restricted cash granted for securities): EUR 24.9 million (12/31/2016: EUR 28.9 million)
- Net Cash (incl. restricted cash) : EUR 22.5 million (12/31/2016: EUR 26.7 million)
- Net Cash per B/S: EUR 19.7 million (12/31/2016 : EUR 23.0 million)



#### **Voluntary Public Share Buyback Offer**

#### And Subsequent Capital Reduction

- Voluntary public share buyback offer: purchase of up to 2.25 million *aap* shares for EUR 1.52 per share
- Transaction was oversubscribed with 3.9 million shares offered for buyback
- *aap*'s shareholders participated in part of the proceeds from last year's sale of *aap* Biomaterials GmbH
- Following the completion of the transaction: Redemption of 2.25 million purchased shares and share capital reduction
- After the capital reduction: share capital amounts to EUR 28,582,410.00

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#### **Exploration of Strategic Alternatives**

- *aap*'s Management Board is currently exploring strategic alternatives for more value creation
- Alternatives range from, among other things, co-development-/license agreements, joint venture agreements to corporate transactions (e.g. merger, share or asset deal, carve out)
- No set time table for the process
- No decision has been made with regard to any alternatives
- No assurance that the exploration of strategic alternatives will result in any transaction being entered into or consummated

#### Outlook FY/2017



#### Q3/2017

- Sales: EUR 1.8 million EUR 3.0 million
   (Q3/2016: EUR 2.9 million)
- EBITDA: EUR -1.8 million EUR -1.2 million
   (Q3/2016: EUR -1.8 million)

#### FY/2017

- Sales: EUR 10.0 million EUR 13.0 million (FY/2016: EUR 10.5 million)
- EBITDA: EUR -6.5 million EUR -4.5 million
   (FY/2016: EUR -7.9 million)



Distribution

#### Management Agenda 2017 and beyond

#### Implementation of strategic imperatives

Products

Services

Cost

Customers

Accelerating Value-based Innovation	Enhancing Market Access
<ul> <li>LOQTEQ®: Completion of LOQTEQ® portfolio with a focus on polyaxial fixation technology as well as foot and ankle</li> <li>Silver coating technology – Application on LOQTEQ®: Decisive steps regarding CE and FDA approval with focus on clinical study</li> <li>Silver coating technology – Development projects with global companies: Initiation of joint product development and product approval projects</li> </ul>	<ul> <li>Established countries: Focus on DACH, Western Europe and North America as key markets</li> <li>Emerging countries: Stabilization of sales development in BRICS and SMIT states</li> <li>Global partnerships: Distribution networks and licensing deals with global orthopaedic companies</li> </ul>
Optimizing Operational Efficiency	Realization of Financial Targets
<ul> <li>Quality First: Comprehensive program to improve the entire quality management system</li> <li>Production efficiency: Reduction of manufacturing costs and increase of ability to provide timely deliveries</li> <li>Working capital: Optimization of working capital management with a higher inventory turnover and a reduction of the figure DSO (days sales outstanding)</li> </ul>	<ul> <li>Sales and EBITDA: Sales between EUR 10.0 million and EUR 13.0 million, and EBITDA between EUR -6.5 million and EUR -4.5 million</li> <li>Costs: Further optimization of the cost structure with the aim of realizing additional saving effects</li> <li>Innovations: Maintenance of a freshness index of at least 20%</li> </ul>

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### Many thanks for your attention!



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