

# aap Implantate AG

# **Investor Presentation**

### 7. DVFA Frühjahrskonferenz

Frankfurt am Main

Bruke Seyoum Alemu, CEO

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# Safe Harbor Statement

Our publication may include predictions, estimates or other information that might be considered forward-looking. While these forward-looking statements represent our current judgment on what the future holds, they are subject to risks and uncertainties that could cause actual results to differ materially. You are cautioned not to place undue reliance on these forward-looking statements, which reflect our opinions only as of the date of this presentation. Please keep in mind that we are not obligating ourselves to revise or publicly release the results of any revision to these forward-looking statements in light of new information or future events. Throughout today's discussion, we will attempt to present some important factors relating to our business that may affect our predictions.

# aap Company Overview



- German based international MedTech company
- Listed in Frankfurt, Germany, Prime standard (XETRA: AAQ.DE)
- > 2015\*: Sales EUR 28 million, EBITDA EUR -1.9 million
- > Operating with two Centres of Excellence

Center of Excellence Trauma, Berlin		Center of Excellence Biomaterials, Dieburg	
(continued operation)		(discontinued operation)	
<ul> <li>Comprehensive plates &amp; screws portfolio</li> <li>Silver coating technology</li> <li>R&amp;D and manufacturing in-house</li> </ul>	Technologies, Products and Services	<ul> <li>Comprehensive portfolio of bone cements and accessories as well as biomaterials</li> <li>R&amp;D and manufacturing in-house</li> <li>Service value chain for third parties: R&amp;D → approval &amp; registration → supply</li> </ul>	
<ul> <li>B2C: direct sales force in DACH, international distributors in RoW</li> <li>aap label</li> </ul>	Business Model	<ul> <li>B2B: OEM and contract manufacturing</li> <li>Private label</li> </ul>	
Hospitals and Distributors worldwide with focus on Europe, BRICS, SMIT, US	Customer Base	Global orthopedic companies	
LOQTEQ®		Integral   Integ	

\*Figures relate to the continued and the discontinued operation.

# Implementation of Strategic Imperatives Progress in FY/2015

Products	Customers	
Accelerating Value-based Innovation	Enhancing Market Access	
<ul> <li>LOQTEQ<sup>®</sup>: Scheduled portfolio expansion; indication coverage of more than 90% reached for treatment of major bone fractures</li> <li>Silver coating technology: Approval-relevant work concluded; Design Dossier for CE conformity assessment procedure submitted in January 2016</li> <li>Freshness index &gt; 20%</li> </ul>	<ul> <li>USA: In total conclusion of 12 distribution contracts; first procedures/sales at various hospitals</li> <li>Headwinds from emerging markets China, Turkey &amp; Russia</li> <li>New customers and sales initiated in Mexico, Argentina, Brazil and South Africa</li> </ul>	Distribution
	focussed	
Optimizing Operational > Contract sign aap Biomate	Supplementing Organic Growth with Acquisition	
<ul> <li>Substantial progress regarding measures to reduce manufacturing costs</li> <li>Action plan to improve timely delivery capability implemented</li> <li>Further improvement in ERP functionalities and workflows</li> </ul>	<ul> <li>Ongoing market screening conducted with M&amp;A rationales: complementary portfolio, geographical expansion, cost synergies</li> <li>High acquisition multipliers in recent transactions, difficult to find attractive targets at reasonable prices</li> </ul>	Geography

Services

Cost



# **Financial Figures FY/2015** (in EUR million)

Sales	FY/2015	FY/2014	Change
Trauma	10.8	12.8	-16%
Trauma - implants	10.3	12.2	-16%
Trauma - biomaterials	0.5	0.6	-9%
Other	1.5	1.8	-17%
Sales continued operation	12.3	14.6	-16%
Sales discontinued operation	15.7	16.0*	-2%
Group sales	28.0	30.6*	-9%

\*Discontinued operation: Consists of *aap* Biomaterials GmbH and *aap*'s distribution business in bone cements, mixing systems and accessories for the period 1-12/2015 excluding EMCM B.V. for the period 1-2/2014.

EBITDA	FY/2015	FY/2014	Change
EBITDA continued operation	-6.8	-3.9	-73%
EBITDA discontinued operation	4.9	6.2*	-20%
Group EBITDA	-1.9	2.2*	> -100%

\*Discontinued operation: Consists of *aap* Biomaterials GmbH and *aap*'s distribution business in bone cements, mixing systems and accessories for the period 1-12/2015 excluding EMCM B.V. for the period 1-2/2014.

Further Figures	12/31/2015*	12/31/2014	Change
Total Assets	54.9	57.9	-5%
Intangible Assets	10.4	15.2	-31%
Intangible Assets ratio	19%	26%	-
Equity ratio	73%	79%	-
Freshness index	> 20%	> 20%	-

\*All figures (except freshness index) are taken from the Consolidated Balance Sheet as at 12/31/2015 including assets classified as held for sale.

# **Implementation of Strategic Imperatives** Getting focused on trauma – divesting *aap* Biomaterials

- Press Release dated March 22, 2016: *aap* Implantate AG signed a notarized share purchase agreement with a leading European private equity firm for the sale of 100% of the company shares in its subsidiary *aap* Biomaterials
- Purchase price based on an assumed enterprise value of EUR 36 million and will be due for payment after closing of the transaction
- Transaction transforms *aap* into a pure player in trauma and will enable to better exploit the opportunities in the fast-growing global trauma market
- Contractually expected to close within the next two months; high likelihood of closing in the next two weeks
- The closing of the transaction will result in a positive one-time deconsolidation effect on the earnings level
- Proceeds to be used for growth financing as well as to distribute part of them to shareholders

# 2016 Guidance

### **Financial Figures**

#### Continued operation

- Sales: EUR 13.0 million EUR 15.0 million with 20% growth in trauma products (FY/2015: EUR 12.3 million)
- EBITDA: EUR -5.5 million EUR -3.9 million (FY/2015: EUR -6.8 million)

#### Group (continued and discontinued operation)

> EBITDA incl. deconsolidation gain: EUR 14.1 million – EUR 15.7 million

#### Cost-reduction measures

Annualized overall effect of EUR 2.0 million; possibly one-time additional costs in 2016 through termination of contractual relations

# aap – Sum of the Parts

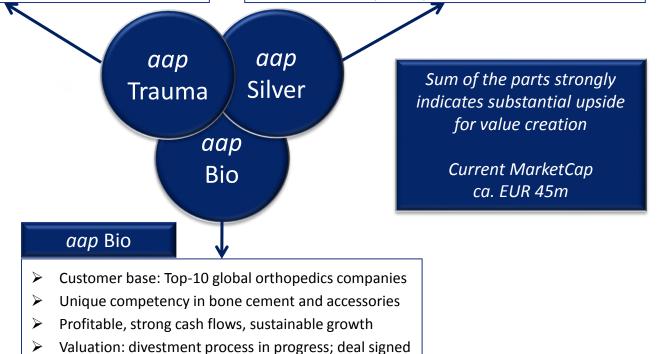


#### *aap* Trauma

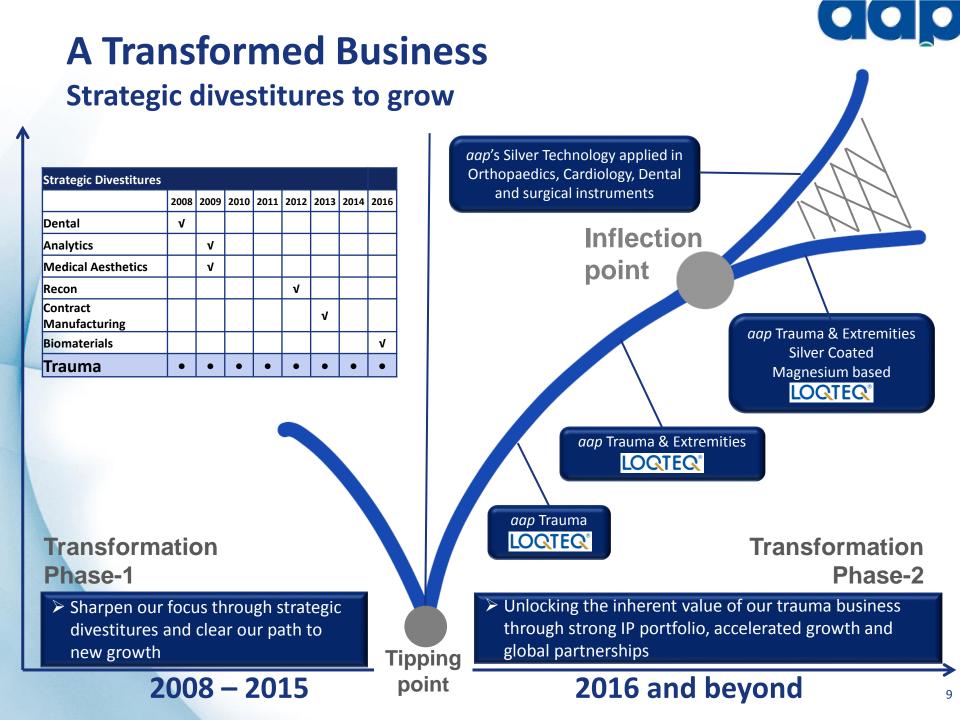
- Strong LOQTEQ<sup>®</sup> sales growth, CAGR 2011-2015 > 100%
- Strong IP, comprehensive portfolio for mainstream trauma as well as extremities (foot & ankle)
- Sales 2015 (continued operation): EUR 12.3 million
- Valuation: Median EV/Sales of 4-6 in recent global transactions of pure trauma companies

#### aap Silver

- Technology addresses unmet need of the industry (infection prevention)
- Strong IP, platform technology with a wide range of applications
- Cost-effective coating technology with high efficacy and good biocompatibility
- Valuation: huge potential due to platform technology for wide range of applications: orthopaedics, cardiovascular, dental, instruments etc.



with EV of EUR 36 million; closing soon





# Platform Technology – LOQTEQ **Fundamentals**

position

### Concept

Protected by	several global	patents	
One Step One Hole One Screw		locking	sliding in
▶ Plate	▶ Screw Head		ture line
	on zone	taper connection in final position	compression of fracture (bone moving)

### **Application**

Mainstream trauma, lower & upper extremities



### **Competitive Environment**

#### Entirely benchmarked against the market leader

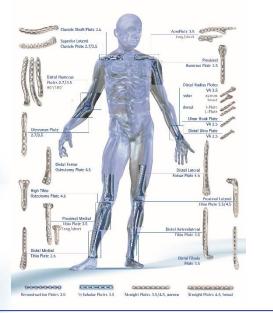




### Platform Technology – LOQTEQ Portfolio and performance

### Portfolio

**Comprehensive and procedure focused** 



### **Growth Track Record**

Driven by BRICS, SMIT and Europe

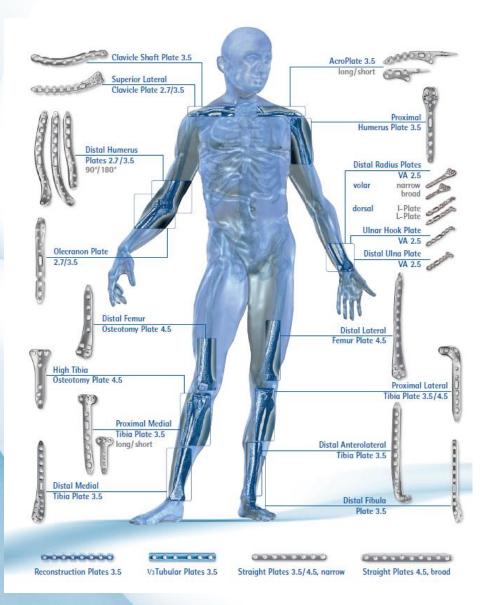


### Value Proposition

- Genuine alternative to the gold standard with new and additional features
  - Clinical and economical advantages:
    - Optimum instrumentation and efficient procedures,
    - Excellent anatomical fit,
    - Strong clinical evidence of no cold-welding,
    - Competitive price

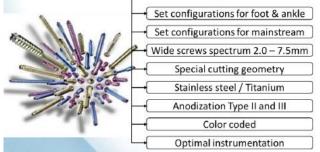


### Platform Technology – LOQTEQ Comprehensive portfolio



TMT 2 fusion plate TMT 3 fusion plate TMT 3 fusion plate TMT 3 fusion plate TMT 3 fusion plate TMT 1 plantar fusion plate MTP-fusion plate MTP-fusion plate

#### Cannulated Screws System



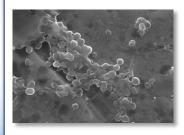


# Platform Technology – Silver Coating Value based innovation

#### **Unmet Need**

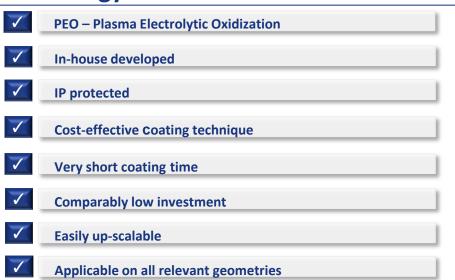
Infection prevention for medical devices

#### Surgical Site Infection (SSI)

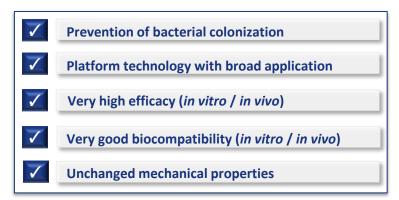


Biofilm formed on an TiAl6V4 implant surface S. epidermidis ATCC 35984

#### **Technology**



#### **Innovative Solution**



### **First Application expected 2016**





# Platform Technology – Silver Coating Competitive advantage

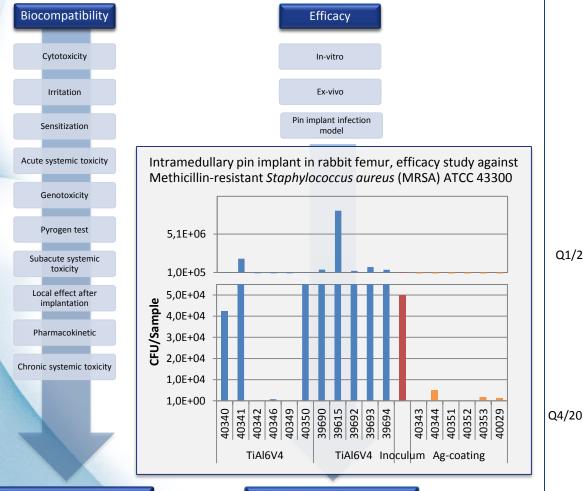
	аар	Market Leader 1	Market Leader 2
Antibacterial agent	micro-Ag / nano-Ag	AgNO <sub>3</sub>	micro-Ag / nano-Ag
Coating principle	Single step: Electrochemical (PEO)	4-step in 2 solutions: Electrochemical (acidic anodization) & dipping	Multi-step: vacuum deposition
Antibacterial efficacy	+	+	+
Biocompatibility	+	-	+
Silver directly effective	+	+	-
Coating stability	+	+	+
Process simplicity	+	+/-	-
Cost-effectiveness	+	+	_
Prevention efficiency	5,5 μg/cm² LOG4 & <b>NO</b> cytotox	50 μg/cm <sup>2</sup> LOG4 <b>BUT</b> cytotox 6 μg/cm <sup>2</sup> No cytotox <b>BUT</b> only LOG2	Full silver layer by PVD
Coating time	< 10 min	~ 4 h	30 min to 1 h
Additional characteristics	Up-scaling & shorter coating time achievable	Inhomogeneous distribution of Ag	Complicated coating process

\* Based on available information (publications, patents, conference's lectures, posters, press releases etc.).

# Platform Technology – Silver Coating Regulatory path

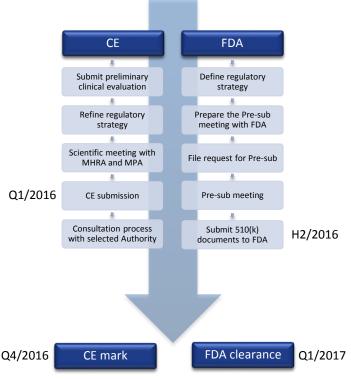
### **Results delivered**

#### **Comprehensive animal trials accomplished**



### **Regulatory Path**

Short term targeted CE- and FDA-clearance



High efficiency

# Platform Technology – Magnesium Implants Value based innovation

### **Unmet Need**

Biocompatible and biodegradable metal implants

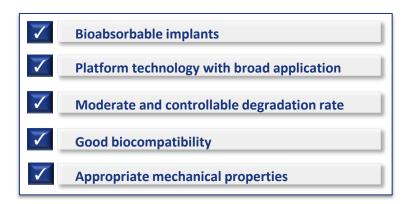
#### Disadvantages of currently used metallic implants

- Need of second surgery for implant removal
- Stress shielding
- Inflammatory osteolysis caused by toxic titanium particles
- Interference in radiological studies

#### **Technology**



### **Innovative Solution**



### First Application expected 2018



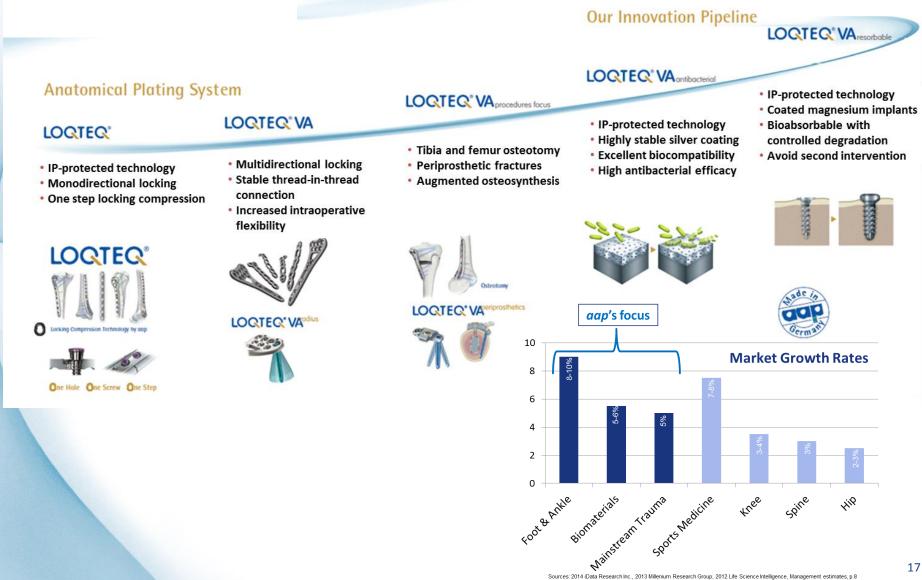


#### LOQTEQ<sup>®</sup> enhanced with magnesium



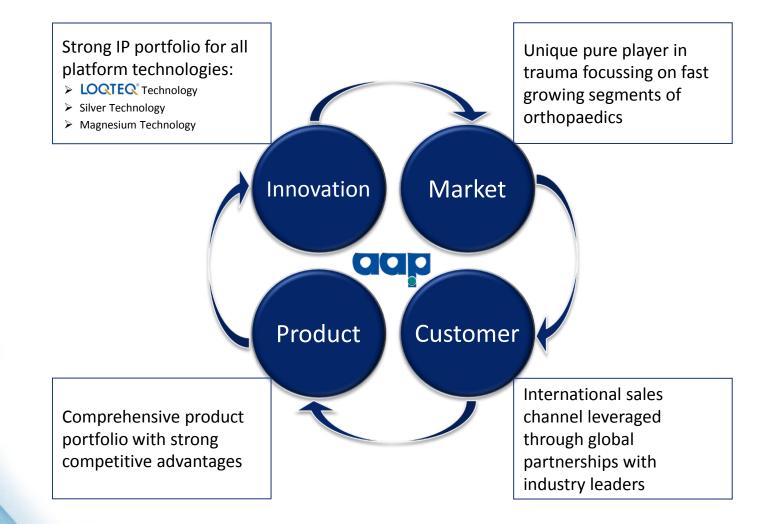
# aap – LOQTEQ<sup>®</sup> Roadmap

Unique, innovative, addressing unmet needs



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# **Our Differentiated Business Model**



# Management Agenda 2016 and beyond **Implementation of strategic imperatives**

Products	Customers
Accelerating Value-based Innovation	Enhancing Market Access
<ul> <li>LOQTEQ®: Completion of LOQTEQ® portfolio with a focus on polyaxial fixation technology as well as foot and ankle</li> <li>Silver coating technology: CE mark for the antibacterial silver coating technology</li> <li>Magnesium technology: Accelerated development of magnesium technology (Implants and coating of magnesium-based products)</li> </ul>	<ul> <li>Established countries: Focus on DACH, Western Europe and USA as key markets</li> <li>Emerging countries: Stabilization of sales development in BRICS and SMIT states</li> <li>Sales organization: Development of a strong international sales team that attracts further talents</li> </ul>
Optimizing Operational Efficiency	Realization of Financial Targets
<ul> <li>Production efficiency: Reduction of manufacturing costs and increase of ability to provide timely deliveries</li> <li>Sales efficiency: Increase of sales efficiency with higher performance per sales employee and distributor</li> <li>Working capital: Optimization of working capital management with a higher inventory turnover and a reduction DSO (days sales outstanding)</li> </ul>	<ul> <li>Sales: 20% growth with trauma products</li> <li>Costs: Implementation of cost-reduction measures with an annualized effect of EUR 2 million</li> <li>Innovations: Maintenance of 20% freshness index</li> </ul>
Process	Profitability

Cash

Process

Services

Cost



### The New *aap* – Pure Trauma Company Why invest in *aap*?

#### Comprehensive IP protected platform technologies

LOQTEQ® Technology, Silver Coating Technology, Magnesium Implants Technology

#### Comprehensive product portfolio

- CE, FDA and SFDA approved; indication coverage > 90% for large bone fractures
- > Attractive for established markets, purchasing and hospital groups and tender business

#### Accelerated and multiple growth opportunities

- Strong pipeline with continuous launch of new innovative products
- Competitive proposition to be active in the three fastest-growing segments of orthopaedics
- Sales organization in DACH, USA and International equipped with experienced sales executives

#### Growth financing

Secured after the divestiture of *aap* Biomaterials

#### Technology and product portfolio attractive for global partners

- Enabling additional revenue streams and business opportunities
- Corporate finance advisor assigned to evaluate opportunities

#### Accelerated path to better financial performance

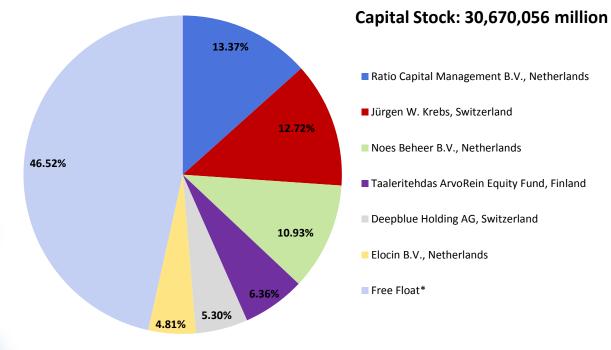
- Executing rigorous cost adjustment to the new *aap*
- Generating more revenues from strong margin markets like the US
- Global partnerships with industry leaders

### It's all about unlocking the value of our pure trauma business!

# **Shareholder structure**



#### Market Cap amounts to approx. EUR 45 million\*\*



\* According to own calculations

\*\* As of 05/08/2016

### Contact





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